

Fiscal Year 2015:

# Heywood Healthcare

\$140 Million

Operating Revenue

\$60 Million

Net Assets

AH Acute Hospitals



NH Non-Acute Hospitals

Not applicable

PO Physician Organizations



HP Health Plans

Not applicable

OP Other Health Care Providers

Not applicable

OO Other Organizations

See the technical appendix for details



Consolidating  
Eliminations:

(\$4M)

\$0

At a Glance

Heywood Healthcare, Inc. operates two not-for-profit acute care hospitals in central Massachusetts.

2  
Acute Hospitals

1K  
Employees  
(Approximately)

\$1M  
Total Profit/Loss

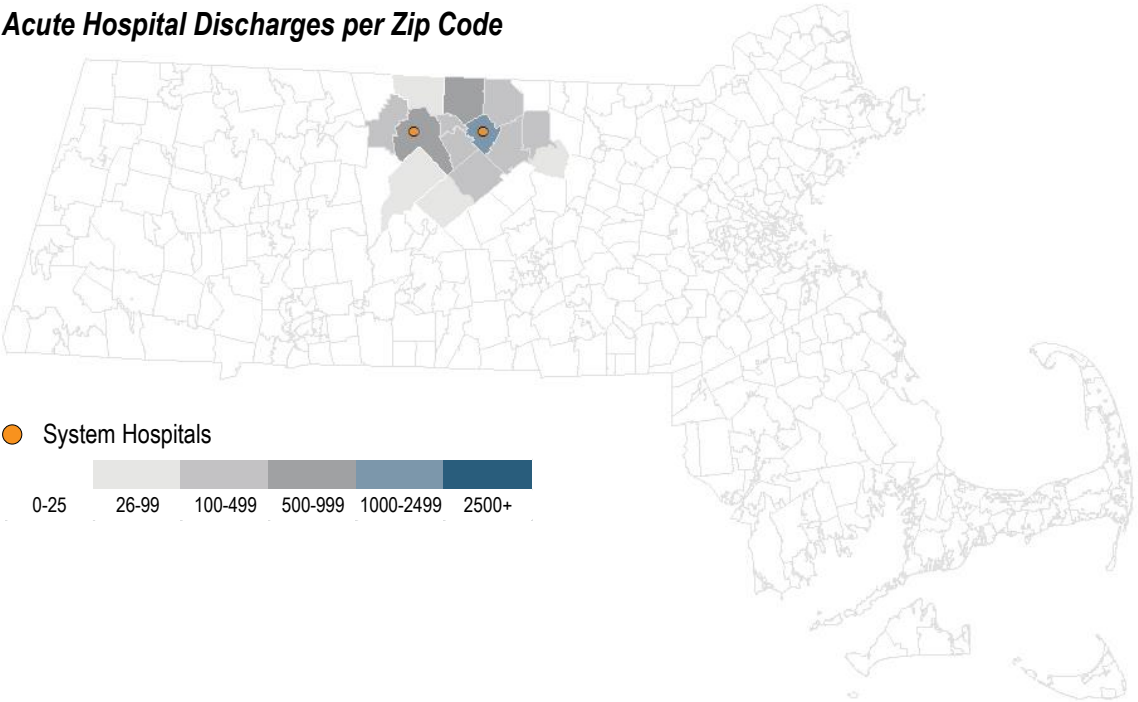
0.7%  
Total Margin

	Entity	Profit (Loss) in Millions	Total Margin
AH	Athol Hospital	(\$0.4)	-1.7%
AH	Heywood Hospital	\$4.6	4.3%
PO	Heywood Medical Group	(\$3.2)	-24.4%

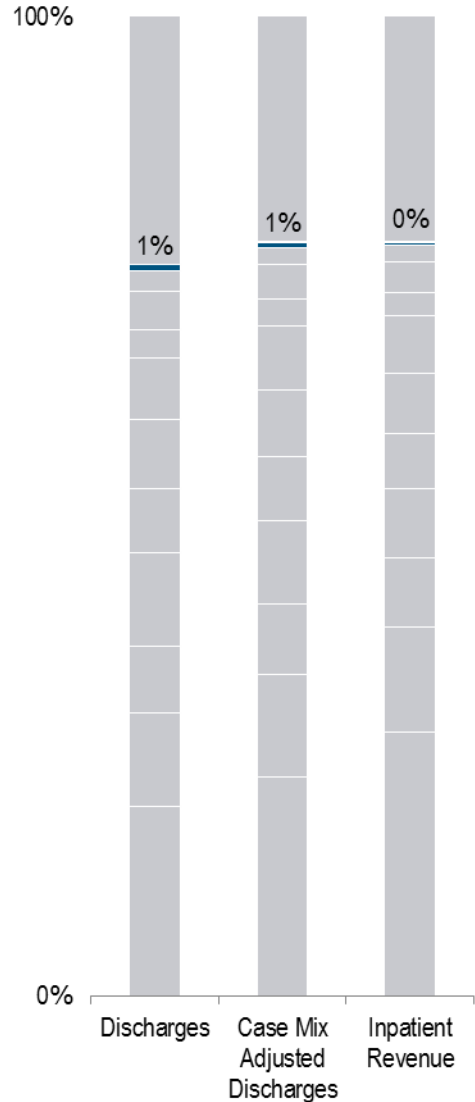
% of System's Operating Revenue:  < 10%  10-20%  > 20%

Operating Revenue  Net Assets

**AH** Acute Hospital Discharges per Zip Code



**AH** System's Percentage of all Massachusetts Acute Hospital...



**PO** Physician Organization Alternative Payment Adoption

